



UGANDA MANAGEMENT INSTITUTE

POSTGRADUATE DIPLOMA IN MONITORING AND
EVALUATION (DME) K'LA; MRA; GULU, MBL: (WKD)

SECOND SEMESTER EXAMS 2015/2016

**MODULE: MONITORING AND EVALUATION TOOLS
AND FRAMEWORK**

Date: Monday 3 October 2016

Time: 09.00 AM – 12.00 NOON

INSTRUCTIONS

1. Answer **FOUR** Questions.
2. Question **ONE** of Section A is compulsory and carries 40 marks.
3. Answer any other **THREE** Questions from Section B. Each question carries **20 marks**.
4. Write clearly and legibly.
5. **Do not** write anything on the question paper.
6. **Do not** take Mobile Phones into the examination room.
7. Follow the instructions of the examination supervisor.
8. Indicate questions answered on the Answer Sheet in the column of Questions.

This paper consists of 4 printed pages

-GOOD LUCK-

QUESTION ONE

The role of Monitoring and Evaluation function is, among others, is to establish, implement and evaluate protocols, techniques and methods as applied to various project/programs for better results and eventual sustainability. You have been hired by a private organization (MUZEY) that is interested in profit maximization but at the same time concerned with corporate social responsibility (CSR) that it normally does through community water and sanitation programs. The CSR projects are measured as successful because of value created in terms of efficiency, reach, effectiveness, sustainability, relevance to company overarching objective of poverty reduction through service to the people. The company is also interested in reaching to men, women, vulnerable people and groups. Your Terms of reference as an advisor for this company includes among others installation and kick-starting a useful monitoring and evaluation system, advising on best monitoring and evaluation tools for the task, and management of methods and deliverables for different consultants. Assume that this company is headquartered in Kampala district, and explain how you would explain the following tasks to Management

Task:

- a) Basing on related filler assumptions, advise Management on how best they can link design of CSR quick impact projects to monitoring and evaluation. **(08 marks)**
- b) Suggest three tools that could be applicable for MUZEY's measurement of achievements. **(12 marks)**
- c) With examples, interest management on application of select participatory monitoring and evaluation tools. **(08 marks)**
- d) Apart from areas already highlighted by MUZEY, give more justification regarding your role in MUZEY's pursuit of organizational objectives. **(12 marks)**

SECTION B: ANSWER ANY THREE QUESTIONS FROM THIS SECTION**QUESTION TWO**

The logical framework approach has proved to be a useful tool for management. The logical framework matrix presents one of the simplest and widely used logic models that helps project management along the project cycle.

Task:

- a) Explain the different components of the logical framework matrix. **(10 marks)**
- b) Explain why the matrix is considered as a useful tool for monitoring and evaluation **(10 marks)**

QUESTION THREE

The administration of Apex market has recently embarked on ambitious plan to institute a results based management approach in most of their key areas. However they have also observed many areas of incompatibility between what is said to be idea results based management and what they can reasonably implement in five year planning period. The market is interested in attracting more vendors and buyers, increasing revenue base for possible expansion and attracting funders to bring services closer to vendors, notably access to HIV/AIDS prevention, prevention and care services. You have been approached by the Chairman of the market to assist them to institute a results based management system with special consideration to the balanced scorecard.

Task:

- a) Advise Management on advantages of installing a balanced scorecard. **(05 marks)**
- b) From the basics, explain to management how the balanced scorecard infrastructure would look like once fully installed and is operational. **(15 marks)**

QUESTION FOUR

With examples,

- a) justify why Public expenditure Tracking Surveys are popular in advocacy and rights organizations. **(05 marks)**
- b) How can PETS be better implemented to avoid common challenges. **(15 marks)**

QUESTION FIVE

- a) Explain why GIS is increasingly becoming popular in monitoring and evaluation. **(10 marks)**
- b) Based on your understanding of GIS dynamics, how can the uptake of GIS be accelerated in projects and programs. **(10 marks)**

QUESTION SIX

LQAS is still a popular sampling methodology in monitoring and evaluation despite its criticisms. It has been used widely to measure reach of epidemiology studies, health and hygiene promotion studies and has also been generally acceptable due to some peculiar advantages. As part of your role to install a functioning monitoring and evaluation system for RAIN BOW healthcare enterprises, one task is to ensure a sustainable application of LQAS in most of its program evaluations

Task:

- a) Explain your understanding of LQAS methodology to RAINBOW management. **(10 marks)**
- b) What rigidities do you anticipate in incorporating LQAS in RAINBOW operations, and how would you overcome them. **(10 marks)**

END