



# UGANDA MANAGEMENT INSTITUTE

POSTGRADUATE DIPLOMA IN MONITORING AND EVALUATION (DME)  
DL VII: WKD

SECOND SEMESTER EXAMS 2017/2018

MODULE: PROJECT PLANNING AND MANAGEMENT

Date: Tuesday 2 October 2018

Time: 02.00 PM - 05.00 PM

## INSTRUCTIONS

1. Answer **FOUR** Questions.
2. Question **ONE** of Section A is compulsory and carries **40** marks.
3. Answer any other **THREE** Questions from Section B. Each question carries **20** marks.
4. Write clearly and legibly.
5. Do not write anything on the question paper.
6. Do not take Mobile Phones into the examination room.
7. Follow the instructions of the Examination Supervisor.
8. Indicate questions answered on the Answer Sheet in the column of Questions.

This paper consists of 3 printed pages.

***-GOOD LUCK-***

**SECTION A:****COMPULSORY****(40 MARKS)****QUESTION ONE**

**Study the case below and answer the questions that follow:**

Problem Analysis is a systematic questioning technique to gather problem data, and identify unique characteristics surrounding the problem environment. The process then helps generate possible causes, and identify the root causes through analytical testing techniques. Problem Analysis/Solving emanates from Needs Assessment. It is a process of identifying the dilemma at hand and how possible it can be addressed. A process of systematically appraising the development needs of the beneficiaries in order to design an appropriate project to meet the identified needs. There are therefore various techniques of analyzing a problem within a given community so that a feasible and viable intervention can be designed. One of the techniques for conducting problem analysis is by use of the problem tree. The problem tree is eventually converted into an objective tree from where the information needed to develop a logical framework is derived from to plan and design a new project

- a) Based on the above information and the knowledge studied in the module of project and its environment, develop a problem tree and an objective tree to undertake problem analysis and objective setting respectively. **(20 Marks)**
- b) Based on the above objective tree develop a logical framework to plan and design a project of your choice. **(20 Marks)**

**SECTION B: ANSWER ANY TWO QUESTIONS FROM THIS SECTION****QUESTION TWO**

Assuming you are one of the managers working with UN Women and you are then requested by the Head of the agency to develop a project proposal for a new project to be implemented in Teso sub region focusing on women empowerment, how would you develop structure such a project proposal? **(20 Marks)**

**QUESTION THREE**

As a project expert, if you were employed by Taso and you are requested by the executive director to conduct a training and capacity building program to all her staff on differences between a project and a program, characteristics of projects and project cycle management, explain the key issues that must come out in your training. **(20 Marks)**

**QUESTION FOUR**

If you hired as a consultant by one of the public sector organizations implementing a project aimed at social economic support of the local communities and you are tasked to prepare a concept paper on types and strategies for project sustainability before the above project is to implemented, how would you structure such a concept paper.

**(20 Marks)**

**QUESTION FIVE**

As a DPPM participant who recently concluded a session on stakeholder analysis in project planning and management, how would you conduct a stakeholder mapping to come up with appropriate strategies to manage the interests of the various stakeholders that either have influence or are being influenced by the implementation of any project?

**(20 Marks)**

**QUESTION SIX**

From your project experience and the knowledge acquired in project management, critically analyse the importance of the different project organisational structures.

**(20 Marks)**

**END**